a shared context:

A globalised world network

Promoting the development of an open organisation committed to society

The Andalusian Public Health System operates in a singularly complex space. It inter-relates with other environments, moulding them while simultaneously being moulded by them. Therefore, the development of policies and actions that have a real impact on health protection and promotion require an inter-sectorial, multi-modal approach where the citizen is the protagonist. Care provision for people in situations of dependency or with multiple-pathology profiles — which is the case for a high percentage of elderly citizens — poses an enormous challenge to comprehensive, integrative health and social care. On the other hand, the healthcare organisation — in conjunction with the employees and managers from all sectors — must promote health by contributing not only to the safety of the work environments, but also by encouraging healthy behaviour, thereby becoming promoters of health.

The APHS, furthermore, participates in other environments which do not strictly belong to the health-care field. The relation with the education sector is both deep-rooted and multi-dimensional. The Andalusian Public Health System intervenes directly in the work and university training of several thousands of students of healthcare professions and is directly responsible for the specialised training in health sciences and professional development of its more than 100,000 employees. Furthermore, it contributes transversally to the training process for Andalusian children in order to promote healthy living habits in the new generations.

The Andalusian Public Health System also makes a very relevant contribution to the generation and transfer of knowledge in conjunction with other entities such as universities, public research organisations and the technological and industrial sectors. This contribution is not strictly limited to the health sector and includes areas of technological convergence whose innovations may be applied to the health sector, for example ICTs. Alliances in this sector can increase the capacity for scientific and technological creativity as well as provide social and economic value.

This is an important aspect because the health sector's contribution to economic and social development is significant not only due to its relative importance in the productive system or its ability to generate health by reducing impact on labour from illness and disability, but also because of its capacity to attract high added-value businesses from the socio-economic sector that are involved in technological innovation and development, contributing to the sustainability of the health system and the economic model in general. Furthermore, the contribution of the health system towards a sustainable society implies both leadership and a commitment to environmental protection, energy efficiency and waste management.

Far beyond the limits we normally consider, we share a world of inter-related spaces which transcend the boundaries of our autonomous community. One of the increasingly more important aspects of the activities of the Andalusian Public Health System is its collaboration in projects on a national and interregional level as well as with the European Union and its institutions and its cooperation with international organisations on development projects in underprivileged countries.

There exists, therefore, a social space which is inextricably interwoven with the healthcare space and it is precisely this relation which affords the health space its maximum expression as a creator of health, welfare and development. To achieve the best outcomes from this complex environment we must promote a style of governance based on shared values and common objectives and establish a multitude of formal and informal networks and stable alliances with strategic stakeholders in these sectors such as public administrations, universities, enterprise, social agents and citizen collectives.

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- 1) Create high-quality care environments by promoting coordinated effort among the various participating agents, the elimination of overlaps and gaps in care and the optimisation of resources for family, social and healthcare support, particularly regarding the elderly with chronic illnesses or in dependent situations.
- 2) Encourage the creation of a healthy, equitable, social environment by leading strategic alliances for multi-sectorial actions and by raising awareness of the impact on health from policies and actions in other sectors.
- 3) Contribute decisively to the social and economic development of Andalusia by promoting alliances with the technological and industrial sectors to foster intensive knowledge and technology-related activities and create high-qualification jobs.
- 4) Promote shared actions with employee organisations and business associations in order to make the workplace a safe, healthy environment and a generator of positive behaviour for individual and collective health.
- 5) Promote an integrated training model with all the institutions involved to provide maximum quality training in the field of health as an obligatory basis for a future of excellence.
- 6) Share, with the education sector, the challenges of building a prosperous, healthy community and conveying correct life-styles and socially responsible personal values to the new generations of Andalusians.
- 7) Make Andalusia a privileged region for research, development and innovation by forging alliances with universities, public research organisations and the technological and industrial sectors. Promote joint projects and collaboration among researchers and technologists from different areas and fully incorporate the Andalusian bio-cluster into the Public Health System.

- 8) Create inter-regional, national and international collaboration channels to provide us with greater capability, increase our knowledge and project a modernised image of excellence of Andalusia and its health system.
- 9) Collaborate with Andalusian organisations for international cooperation and development in projects to improve the health and living conditions of the more underprivileged communities.
- 10) Consolidate a comprehensive system of environmental management by systematically identifying the environmental impact of the provision of healthcare services. Promote good practices and respect for the environment and implement environmental criteria into the strategic decisions made by the healthcare organisation.
- 11) Contribute to the struggle against climate change by promoting energy efficiency and the use of renewable energies. Minimise the use of fossil fuels by equipping the main healthcare centres with solar panels and energy-saving lighting systems. Implement energy efficiency criteria into the design of infrastructures.
- 12) Promote good waste management practices by minimising the production of toxic waste and introducing selective recycling.